

## Catherine E. Herrold, PhD

Syracuse University  
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### Academic Appointments

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Syracuse University Maxwell School of Citizenship & Public Affairs  
Associate Professor of Public Administration and International Affairs, 2021-present

Indiana University Lilly Family School of Philanthropy  
Associate Professor, 2020–2021  
Assistant Professor, 2014–2020

Indiana University Paul H. O’Neill School of Public and Environmental Affairs  
Faculty Affiliate, 2014–2021

Birzeit University (Palestine)  
Visiting Scholar, Summer 2018, 2019

American University in Cairo (Egypt)  
Visiting Scholar, Summer 2014

### Education

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PhD, Public Policy, Duke University, December 2013

MBA, Vlerick Leuven Gent Management School (Belgium), 2005

MSc, Social Policy, London School of Economics and Political Science (UK), 2004

BA, Economics, Mount Holyoke College, 2000

### Book

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Herrold, C. (2020). *Delta Democracy: Pathways to Incremental Civic Revolution in Egypt and Beyond*. New York: Oxford University Press.

- Featured on the *New Books Network Podcast* and the *Project on Middle East Political Science (POMEPS) Middle East Podcast*.

### Peer-Reviewed Publications

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Zencirci, F.G., & Herrold, C. (Forthcoming.) Project-Think and the Fragmentation and Defragmentation of Civil Society in Egypt, Palestine, and Turkey. *Nonprofit and Voluntary Sector Quarterly*.

Atia, M., & Herrold, C. (2018). Governing Through Patronage: The Rise of NGOs and the Fall of Civil Society in Palestine and Morocco. *VOLUNTAS: International Journal of Voluntary and Nonprofit Organizations*, 29(5), 1044-1054.

- Herrold, C. (2018). A Conceptual Model of Foundations' Leadership Capacity in Times of Change: Lessons From Egypt. *Nonprofit and Voluntary Sector Quarterly*, 47(2), 286-303.
- Caren, N., Gaby, S., & Herrold, C. (2017). Economic Breakdown and Collective Action. *Social Problems*, 64(1), 133-155.
- Herrold, C., & Atia, M. (2016). Competing Rather than Collaborating: Egyptian Nongovernmental Organizations in Turbulence. *Nonprofit Policy Forum*, 7(3), 389-407.
- Herrold, C. (2016). NGO Policy in Pre- and Post-Mubarak Egypt: Effects on NGOs' Roles in Democracy Promotion. *Nonprofit Policy Forum*, 7(2), 189-212.

### **Book Chapters**

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- Herrold, C. (2015). Giving in Egypt: Evolving Charitable Traditions in a Changing Political Economy. In P. Wiepking & F. Handy (Eds.), *The Palgrave Handbook of Global Philanthropy* (pp. 307-315). Hampshire, UK: Palgrave MacMillan.

### **Teaching Cases**

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- AbouAssi, K. and Herrold, C. (2014). New Funding, New Beginnings: To Collaborate or Not to Collaborate. *E-PARCC Teaching Case*. Maxwell School of Syracuse University Program for the Advancement of Research on Conflict and Collaboration.
- 3<sup>rd</sup> Place, Maxwell School at Syracuse University E-PARCC Teaching Case and Simulation Competition.

### **Published Monographs**

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- Herrold, C. (2020). Voluntary Grassroots Organizations, Civil Society, and the State in Palestine. *POMEPS Studies 41–Israel/Palestine: Exploring a One-State Reality*. Washington, DC: Project on Middle East Political Science.
- Herrold, C. (2013). *Bankrolling the Arab Spring: The Role of Philanthropy in Egypt's Political Transition*. PhD Dissertation, Duke University.
- 2014 Gabriel G. Rudney Award for Outstanding Dissertation in Nonprofit and Voluntary Action Research by the Association for Research on Nonprofit Organizations and Voluntary Action.
- Herrold, C. (2012). Philanthropic Foundations in Egypt: Fueling Change or Safeguarding the Status Quo? In *Proceedings of Takaful 2012: The Second Annual Conference on Arab Philanthropy and Civic Engagement*. Cairo, Egypt: The American University of Cairo.
- Herrold, C. (2006). High-Engagement Philanthropy: the grantee's perspective. *Voluntary Sector Working Paper No. 4*. London: The London School of Economics and Political Science.
- Herrold, C. (2000). *The Effects of Women's College Education on College Experiences and Post-College Outcomes*. Honors Thesis, Mount Holyoke College.

### **Work in Progress**

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“Curating Sovereignty: Voluntary Grassroots Organizations, Resistance, and State Building in Palestine.” Under Review.

“Toward a Conditional Analysis of Roles of Service-Providing NGOs in Democracy Building.” (With Khaldoun AbouAssi). In progress.

*Remobilizing the Margins: Voluntary Grassroots Organizations, Civil Society, and State Building in Palestine.* Book project.

### **Awards & Honors**

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Mount Holyoke College Athletics Hall of Fame (Swimming). 2020.

Trustees’ Teaching Award. Indiana University. (\$2,500). 2019.

RGK-ARNOVA President’s Award for Research. The RGK Center for Philanthropy and Community Service and the Association for Research on Nonprofit Organizations and Voluntary Action. (\$10,000). 2018.

Graduate Teaching Award. Indiana University Lilly Family School of Philanthropy. (\$1,250). 2018.

Gabriel G. Rudney Memorial Award for Outstanding Dissertation in Nonprofit and Voluntary Action Research. Association for Research on Nonprofit Organizations and Voluntary Action. (\$1,000). 2014.

Maxwell School at Syracuse University E-PARCC Teaching Case and Simulation Competition, 3<sup>rd</sup> Place for “New Funding, New Beginnings: To Collaborate or Not to Collaborate,” in collaboration with Khaldoun AbouAssi. (\$1,000). 2014.

Phi Beta Kappa. 2000.

Virginia Galbraith Prize in Economics. Mount Holyoke College. 2000.

Sarah Williston Prize for Class Rank, #5 Class of 2000. Mount Holyoke College. 1999.

Foster Prize in French. Mount Holyoke College. 1997.

Academic All-American. National Collegiate Athletic Association. 1997.

Swimming All-American. National Collegiate Athletic Association. 1997.

### **Grants & Fellowships**

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Council on Foreign Relations International Affairs Fellowship. (\$105,000). 2020–2021.

Fulbright Scholar Grant, Palestinian Territories. 2020-2021. (*Declined offer.*)

Palestinian American Research Center Fellowship for US Scholars Conducting Field-Based Research on Palestine. (\$7,500). 2019–2020.

Research Grant for Fieldwork in Palestine. Indiana University Lilly Family School of Philanthropy. (\$6,300). 2019.

IUPUI Arts and Humanities Institute Matching Grant for Research. IUPUI Arts and Humanities Institute. (\$15,000). 2019.

New Frontiers in the Arts and Humanities Exploratory Travel Fellowship. Indiana University. (\$3,000). 2018.

EMPOWER: Enhanced Mentoring Program with Opportunities for Ways to Excel in Research. Indiana University-Purdue University Indianapolis Office for Women. (\$10,000). 2018.

Overseas Conference Grant for participation in *Takaful 2017: Sixth Annual Conference on Arab Philanthropy and Civic Engagement*, Cairo, Egypt. IU Worldwide. (\$1,000). 2017.

Research Grant for Fieldwork in Palestine. Indiana University Lilly Family School of Philanthropy. (\$12,000). 2015–2017.

Course Development Grant. Indiana University Lilly Family School of Philanthropy. (\$5,000). 2015–2016.

Research Fellowship. Gerhart Center for Philanthropy and Civic Engagement, The American University in Cairo. 2014.

Penn Summer Fellows Program. University of Pennsylvania, Professor Peter Frumkin. (*Declined offer.*)

PhD Seminar. International Society for Third Sector Research. 2012.

Frances Mary Hazen Fellowship. Mount Holyoke College Alumnae Association. (\$3,500). 2012–2013.

International Research Travel Grant. Duke University Graduate School. (\$22,240). 2011–2012.

Summer Research Fellowship. Duke University Graduate School. (\$5,000). 2011.

Dissertation Research Travel Grant. Duke University Graduate School. (\$1,500). 2011, 2010.

Emerging Scholar Award. Association for Research on Nonprofit Organizations and Voluntary Action. (\$1,200). 2011, 2009.

Dissertation Fellowship. Association for Research on Nonprofit Organizations and Voluntary Action. (\$1,000). 2010.

Foreign Language and Area Studies Fellowship (Arabic, Damascus University, Syria). U.S. Department of Education. (\$6,500). 2010.

James B. Duke Fellowship. Duke University Graduate School. (\$4,000/year). 2007–2011.

### **Invited Research Presentations**

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“Building Democracy in Nonpermissive Environments: Insights and Recommendations from Egypt.” United States Agency for International Development. Virtual. July 2021.

“Negotiating Western Intervention: NGOs, Foreign Aid, and Civil Society in Post-Uprisings Egypt.” *Western Intervention in the Wake of the Arab Uprisings: Political Containment, Neoliberalism, and Imperial Legacies*. Oxford University, Oxford, England. Virtual. February 2021.

Keynote Address: “Common Actions for Social Change: Mobilising People, Creating Spaces, Using Technologies.” European Foundation Centre Grantmakers East Forum 24<sup>th</sup> Annual Meeting. Tbilisi, Georgia. October 2019.

- “The Role of Grant Making Organizations in Social Change.” TÜSEV: Türkiye Üçüncü Sektör Vakfı. Istanbul, Turkey. October 2019.
- “Voluntary Grassroots Organizations and Civil Society-State Relations in Palestine.” Project on Middle East Political Science, The George Washington University. Washington, DC. October 2019.
- “The Status of Philanthropy and the Nonprofit Sector in Egypt.” The American University in Cairo. Cairo, Egypt. Virtual. September 2019.
- “What is Philanthropy? Insights from Academia, Lessons for Rawa.” Rawa: Creative Palestinian Community Fund. Ramallah, West Bank, Palestine. July 2019
- “All You Need is Tea: Civil Society and Democracy Promotion After Egypt’s Arab Spring.” The Bush School of Government and Public Service, Texas A&M University. College Station, TX. March 2017.
- “All You Need is Tea: The Role of Philanthropy in Post-Revolution Egypt.” The Center for Effective Philanthropy, Cambridge, MA. May 2015.
- “NGO Policy in Pre- and Post-Mubarak Egypt: Effects on NGOs’ Roles in Democracy Building.” Nonprofit Management Conference on Advancing the Field(s) of Nonprofit Management: New Structures, New Solutions. Indiana University School of Public and Environmental Affairs. Bloomington, IN. April 2015.
- “Egyptian Foundations in the Post-Mubarak Era.” The Gerhart Center for Philanthropy and Civic Engagement at the American University in Cairo. Cairo, Egypt. July 2014.
- “More than just the U.S.: Conceptualizing a Diaspora in Africana Studies.” Emerging Scholars Conference in Africana Studies, Gettysburg College. Gettysburg, PA. February 2013.

### **Invited Roundtables, Webinars, & Podcasts**

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- “Delta Democracy: Pathways to Incremental Civic Revolution in Egypt and Beyond.” *New Books Network Podcast*. January 2021.
- “U.S. Foreign Policy in the Middle East Under a Biden Administration.” Council on Foreign Relations Virtual Event. November 2020.
- “What to Do When Your Research Gets Disrupted?” Bridging the Gap Project Webinar. August 2020.
- Book Launch of *Delta Democracy: Pathways to Incremental Civic Revolution in Egypt and Beyond* with Steven Cook (Council on Foreign Relations), Amy Hawthorne (Project on Middle East Democracy), and Bruce Jentleson (Duke University). Bridging the Gap Project Virtual Roundtable. June 2020.
- “COVID-19, Democracy, and Governance.” Future Strategy Forum, Center for Strategic and International Studies, and the Kissinger Center Virtual Roundtable. June 2020.
- “Delta Democracy: A Conversation with Catherine Herrold.” *POMEPS Middle East Podcasts*. Season 8, Episode 21. June 2020.

## Research Presentations

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- “Negotiating Western Intervention: Social Change Actors, Foreign Aid, and Civil Society in Palestine.” 54<sup>th</sup> Annual Meeting of the Middle East Studies Association. Virtual. October 2020.
- “Project Think: Effects on Civil Society and Democracy in the Middle East.” 116<sup>th</sup> American Political Science Association Annual Meeting. Virtual. September 2020.
- “Acquiescence or Agency? Response of Grassroots Actors to Aid Colonization.” 61<sup>st</sup> Annual Convention of the International Studies Association. Honolulu, Hawaii. March 2020. *(Cancelled due to COVID-19.)*
- “Project Think?: A Critical Perspective on NGOs, Social Justice, and Democracy in the Middle East.” 61<sup>st</sup> Annual Convention of the International Studies Association. Honolulu, Hawaii. March 2020. With Gizem Zencirci. *(Cancelled due to COVID-19.)*
- “Project-Think and Fragmentation of Civil Society in the Middle East.” 53<sup>rd</sup> Annual Meeting of the Middle East Studies Association. New Orleans, LA. November 2019.
- “Palestinian NGOs and the Cultivation of Resistance Through Everyday Acts.” 60<sup>th</sup> Annual Convention of the International Studies Association. Toronto, Ontario, Canada. March 2019.
- “Grassroots Organizations in Palestine: Reclaiming Civil Society?” 52<sup>nd</sup> Annual Meeting of the Middle East Studies Association. San Antonio, TX. November 2018.
- “Grassroots Organizations in Palestine: Reclaiming Civil Society?” Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference. Austin, TX. November 2018.
- “From Activism to Clientelism: The effects of foreign aid on Palestine’s NGO sector.” 51<sup>st</sup> Annual Meeting of the Middle East Studies Association. Washington, DC. November 2017.
- “Community Philanthropy as Sustainable Development and Resistance: Lessons from Egypt and Palestine.” *Takaful 2017: Sixth Annual Conference on Arab Philanthropy and Civic Engagement*. Cairo, Egypt. October 2017.
- “Foundation-Government Relations in Mubarak- and Post-Mubarak Egypt: Implications for Foundations’ Roles in Political Reform” 58<sup>th</sup> Annual Convention of the International Studies Association. Baltimore, MD. February 2017.
- “Competing Rather than Collaborating: Egyptian Nongovernmental Organizations in Turbulence.” Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference. Washington, DC. November 2016. With Mona Atia.
- “From Co-optation to Concealment: The Evolution of Foundation-State Relations in Post-Mubarak Egypt.” International Society for Third Sector Research 12<sup>th</sup> International Conference. Stockholm, Sweden. July 2016.
- “Government Adaptation in Post-Mubarak Egypt: Effects on NGOs’ Roles in Democracy Promotion.” Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference. Chicago, IL. November 2015.

- “NGO Policy in Pre- and Post-Mubarak Egypt: Effects on NGOs’ Roles in Democracy Promotion.” Dean’s Research Workshop, Indiana University School of Public and Environmental Affairs. Bloomington, IN. April 2015.
- “Bankrolling the Arab Spring: The Role of Philanthropy in Egypt’s Political Transition.” Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference. Denver, CO. November 2014.
- “Arab Community Foundations: Vanguard of ‘Arab Spring’ Ideals.” Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference. Denver, CO. November 2014.
- “Foundations of Democracy? Egyptian Philanthropic Foundations and the Limits of the Transnational Diffusion of Institutional Logics.” International Society for Third Sector Research 11<sup>th</sup> International Conference. Münster, Germany. July 2014.
- “Foundations of Democracy? Egyptian Philanthropic Foundations’ Response to the Egyptian Uprising.” *Takaful* 2014: Fourth Annual Conference on Arab Philanthropy and Civic Engagement. Beirut, Lebanon. June 2014. With Mona Atia.
- “Philanthropic Foundations in Post-Revolution Egypt: Impacts on Democratic Transition and Consolidation.” International Society for Third Sector Research 10<sup>th</sup> International Conference. Siena, Italy. July 2012.
- “Egypt’s Community Foundations in Perspective: Vanguard of Democratic Transition and Consolidation?” International Society for Third Sector Research 10<sup>th</sup> International Conference. Siena, Italy. July 2012.
- “Philanthropic Foundations in Egypt: Fueling Change or Safeguarding the Status Quo?” *Takaful* 2012: Second Annual Conference on Arab Philanthropy and Civic Engagement. Cairo, Egypt. June 2012.
- “Indigenous Philanthropic Foundations in Egypt and Jordan: Effects of Political Opportunity Structures on Grantmaking Objectives and Strategies.” Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference. Alexandria, VA. November 2010.
- “Building Community from the Top Down: The Role of the State and International Donors in the Diffusion of Local Philanthropy.” American Political Science Association Annual Meeting. Washington, DC. September 2010. With Kristin Goss.
- “Building a Better World through Philanthropic Collaboration: Strategies from Northeast Ohio, USA, and Prospects for Muslim Societies.” Third World Congress of Muslim Philanthropists. Doha, Qatar. March 2010.
- “Probing the Foundations of Deliberative Democracy: Philanthropy, Social Movements, and Narrative in the Public Sphere.” Association for Research on Nonprofit Organizations and Voluntary Action. Cleveland, OH. November 2009.
- “High-Engagement Philanthropy: The Grantee’s Perspective.” Association for Research on Nonprofit Organizations and Voluntary Action. Washington, DC. November 2005.

## **Courses Taught**

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Syracuse University Maxwell School of Citizenship & Public Affairs

PAI 732: Collaborative Governance

PAI 748: Nonprofit Management

Indiana University Lilly Family School of Philanthropy

PHST-P212: Philanthropy and Civic Engagement

PHST-P521: Nonprofit and Voluntary Sector (online)

PHST-P523: Civil Society and Philanthropy (in person and online)

PHST-P524: Civil Society in Comparative Perspective (in person and online)

PHST-P555: Directed Readings in Philanthropic Studies

PHST-P556: Grant Making and the Role of Foundations (in person and online)

PHST-P590: Internship

PHST-P600: Master's Thesis

PHST-P890: Doctoral Dissertation

## **Doctoral Students Advised**

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Hatem Zayed, American University School of International Service. (Committee member, 2021–present.)

Krisztina Tury, Indiana University Lilly Family School of Philanthropy. (Chair, 2017–2021. Committee member, 2021-present.)

Cathie Carrigan, Indiana University Lilly Family School of Philanthropy. (Chair, 2017–2021.)

Sevda Kilicalp, Indiana University Lilly Family School of Philanthropy. *Managing Civil Society Organizations in Democratic Crisis*. (Committee member, 2016-2020. Defended 2020.)

## **Service to the Profession**

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Secretary/Treasurer, Related Group on Civil Society, Politics, and Power, American Political Science Association. 2020–present.

Mentor, London School of Economics and Political Science Black and Minority Ethnic Mentoring Program. 2018–present.

Member, International Research Network on Community Philanthropy. 2017–present.

Secretary, Theories, Interests, and Boundaries Section of the Association for Research on Nonprofit Organizations and Voluntary Action. 2017–2018.

Panel Organizer and Chair, Association for Research on Nonprofit Organizations and Voluntary Action, Annual Conference. 2017.

Panel Organizer and Chair, *Takaful 2017: Sixth Annual Conference on Arab Philanthropy and Civic Engagement*. 2017.

Panel Organizer and Chair, International Studies Association, Annual Convention. 2017.

Co-Founder and Co-Chair, Common Interest Group on Civil Society and Philanthropy in the Middle East, Association for Research on Nonprofit Organizations and Voluntary Action. 2016–present.

Panel Organizer and Chair, Association for Research on Nonprofit Organizations and Voluntary Action, Annual Conference. 2016.

Member, Conference Academic Committee for the 12<sup>th</sup> International Society for Third Sector Research International Conference. 2015–16.

Track Chair, Association for Research on Nonprofit Organizations and Voluntary Action, Annual Conference. 2014, 2015, 2016.

Member, Early Scholar Committee of the Association for Research on Nonprofit Organizations and Voluntary Action. 2015–2019.

Executive Committee Member, Theories, Interests, and Boundaries Section of the Association for Research on Nonprofit Organizations and Voluntary Action. 2014–2018.

Membership Committee Member, Theories, Interests, and Boundaries Section of the Association for Research on Nonprofit Organizations and Voluntary Action. 2014–2017.

Nominations Committee Member, Theories, Interests, and Boundaries Section of the Association for Research on Nonprofit Organizations and Voluntary Action. 2015–2019.

Chair, Award Committee for the Gabriel G. Rudney Memorial Award for Outstanding Dissertation in Nonprofit and Voluntary Action Research. 2015.

Panel Chair, Association for Research on Nonprofit Organizations and Voluntary Action, Annual Conference. 2014.

Panel Chair, International Society for Third Sector Research, 11<sup>th</sup> International Conference, 2014.

Panel Organizer, Association for Research on Nonprofit Organizations and Voluntary Action, Annual Conference. 2013.

Reviewer: *Cambridge University Press, Comparative Politics, Development in Practice, Edward Elgar Publishing, European Journal of Development Research, Indiana University Press, International Journal of Communication, Journal for the Scientific Study of Religion, Journal of Civil Society, Journal of Muslim Philanthropy and Civil Society, Mediterranean Politics, Middle East Critique, Middle East Law and Governance, Nonprofit and Voluntary Sector Quarterly, Nonprofit Management and Leadership, Nonprofit Policy Forum, Oxford University Press, Public Administration Review, Qualitative Sociology, Social Enterprise Journal, Yale University Working Paper Series on Governance and Local Development.*

### **Service to Indiana University**

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At-Large Member, IUPUI Faculty Council, 2018–2021.

Member, Advisory Committee to the Center for Teaching and Learning’s Early Career Teaching Academy, 2017–2019.

### **Service to the IU Lilly Family School of Philanthropy**

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Member, Professional Doctorate Curriculum Task Force, 2020.

Member, Research Committee, 2014–2021.

Member, Graduate Admissions Committee, 2014–2020.  
Member, Search and Screen Committee Task Force, 2019.  
Member, Phd Curriculum Development Committee, 2017–2018.  
Member, MA Curriculum Development Committee, 2016–2018.  
Member, Search Committee for Mott Chair in Community Foundations, 2016–2017.  
Discussant, Stead Chair on International Philanthropy Lecture Series featuring Dr. Kenneth Prewitt. IU Lilly Family School of Philanthropy. November 10, 2015.  
Discussant, China Philanthropy Summit. 2014.  
Member, Search Committee for Mott Chair in Community Foundations, 2014–2015.  
Member, Strategic Planning Steering Committee, 2013–2014.

### **Service to the IU Paul H. O’Neill School of Public and Environmental Affairs**

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Member, Search Committee for Assistant and Open Rank positions in Nonprofit Management, 2014–2015.

### **Service to the Community**

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Class Scribe, Mount Holyoke College, 2015–present.  
Member, Advisory Board, Ransburg YMCA, 2020–2021.  
– Chair, Annual Campaign Committee, 2021.  
Member, Board of Directors, Irvington Development Organization, 2016–2019.  
– Chair, Fundraising Committee, 2016–2019.  
Discussant, Zeynep Tüfekçi Keynote Address, Spirit & Place Festival, 2018.  
Member, Board of Directors, YMCA of Metropolitan Washington, 2002–2003.  
Member, Junior Board of Directors, YMCA of Greater Boston, 2000–2002.

### **Professional Experience**

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The Urban Institute, Washington, DC  
Consultant, 2015  
The George Gund Foundation, Cleveland, OH  
Foundation Fellow, 2005–2007  
The Center for Effective Philanthropy, Cambridge, MA  
Fellow, Summer 2004  
UK Parliament House of Commons, London, England  
Parliamentary Intern, 2003–2004  
The Urban Institute, Washington, DC  
Research Assistant, Center on Nonprofits and Philanthropy, 2002–2003

Deloitte & Touche, Boston, MA  
Consultant, Financial Advisory Services, 2000–2002

### **Methods Training & Professional Development**

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Responsible Policy Engagement Institute  
Sié Chéou-Kang Center for International Security & Diplomacy, Joseph Korbel School of  
International Studies, University of Denver, 2021

International Policy Summer Institute  
Bridging the Gap Project, 2019

Early Career Teaching Academy.  
Center for Teaching and Learning, Indiana University-Purdue University Indianapolis, 2016

Institute for Qualitative and Multi-Methods Research  
Maxwell School at Syracuse University, 2009

### **Languages**

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Arabic – Intermediate  
French – Intermediate

### **Professional Associations**

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American Political Science Association  
Association for Research on Nonprofit Organizations and Voluntary Action  
Bridging the Gap Project  
International Studies Association  
Middle East Studies Association  
Palestinian American Research Center